Westinghouse Energy Systems AP1000® Plant Procurement & Delivery Model

SOPOT June 2025







# Westinghouse Non-Negotiables for our Suppliers







Focus and Polices around "Zero-Accidents"

Management and personnel dedication to
safety first

Dedication to Excellence
Implementation and documentation of
the requirements and deviations

Procurement Integrity
Compliance and prompt reporting of violations or potential violations



# AP1000 Vogtle Units 3 & 4

- Southern Nuclear currently has two operating AP1000 units at the Alvin W. Vogtle Electric Generating Plant near Waynesboro, Georgia, U.S.
- Westinghouse provided development, licensing, detailed engineering, project management, component manufacturing and commissioning/start-up support
- Unit 3 in Commercial Operations
- Unit 4 in Commercial Operations





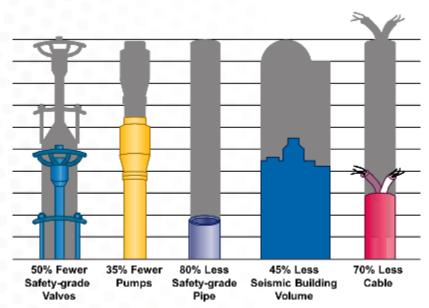


# The AP1000<sup>®</sup> Plant Simplifications Drive

Economics and Construction Schedule

## **Simplified Plant Design**

- Easier and less expensive to build, operate and maintain
- ➤ Fewer components, cable and seismic building volume, all of which contribute to considerable savings in capital investment, and lower operation and maintenance costs



## The Technology

- Improved versions of reactor vessel and internals, steam generator, fuel and pressurizer designs compared those found in currently operating PWRs
- Innovative reactor coolant pumps as used in many other industrial applications where reliability and long life are paramount requirements

AP1000® and AP300™ Plant is Smaller and Dramatically Simpler than Evolutionary Plants

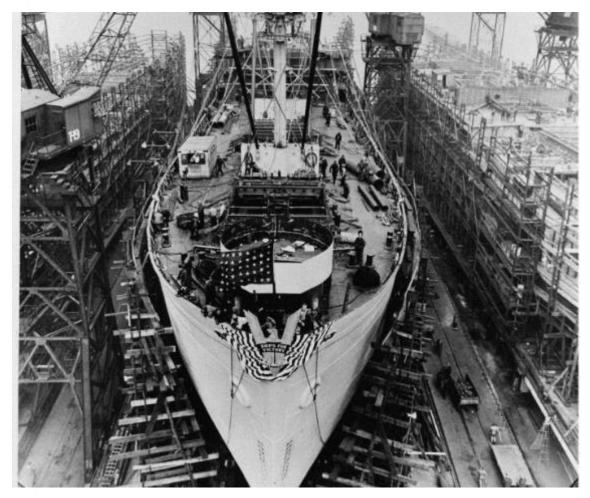






# Modular Design: Why Use Modules?

- Modular construction is <u>not</u> new technology
  - Early modular construction adapted by shipbuilders
    - Hog Island ships in World War I 122 built
    - Liberty ships in World War II
  - Achieve standard prefabricated construction which allows schedule reduction
    - Liberty ships average fabrication and construction time was 230 days, later reduced to 42 days (81% reduction)
    - Fastest completion was 5 days, 16 hours (97% reduction)
  - Used extensively in Energy and Industrial construction



https://fr.m.wikipedia.org/wiki/Fichier:Liberty ship construction 11 prepared for launch.jpg



# Modular Design: Benefits and Application

- Designed to achieve a short construction schedule from first concrete to core load (n<sup>th</sup> plant)
- Utilize proven fabrication and construction techniques
- Maximize use of modularization
  - Designed for rail or truck shipment for 12' x 12' x 80' (80 Ton)
  - Barge shipment where available





# **Modular Construction Approach**

## Shorter construction schedule – Improved quality – Reduced field work

#### **Factory production of modules**



Site Survey and Preparation

Transport Modules



Site Construction



On-site module assembly



Construction and module assembly



**Plant Operation** 



Requires pre-engineering and early procurement – More work done in parallel



# **Division of Responsibility**

(DOR)



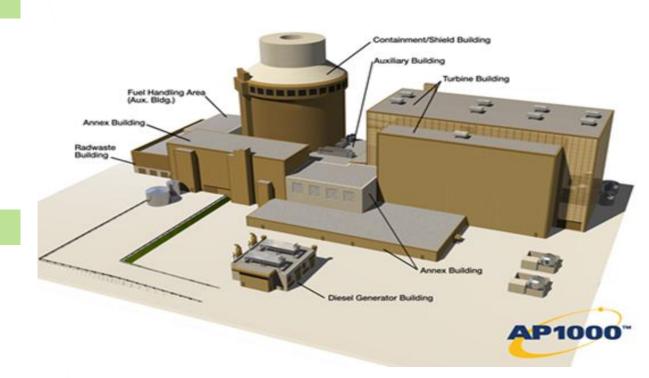
# **Procurement Scope Split**

### Westinghouse

- Augmented Nuclear Island Procurement
  - ✓ Containment (CV, Modules, NSSS Equipment, Valves, etc.)
  - ✓ Shield Building
  - ✓ Auxiliary Building (Modules, Valves, Aux. Equipment, etc.)
  - ✓ Annex Building (Valves, Cranes, Aux. Equipment, etc.)
  - ✓ Diesel Generator Building
  - ✓ Radwaste Building
- Turbine Building First Bay (Valves, Batteries, Aux. Equipment, etc.)

#### Constructor

- Turbine Island Procurement
- Balance of Plant facilities and equipment (Permanent Facilities)
  - ✓ AP1000® Plant Yard
  - ✓ Circulating Water System
  - ✓ Water and Sewage Treatment
  - ✓ Switchyard
  - ✓ Warehouses
- Bulk commodities procurement both for the Nuclear Island and Turbine Island
- Construction all permanent and temporary works within the development area





# Introduction of Westinghouse Sourcing Process for AP1000® Plant



# Introduction to Westinghouse Sourcing Process for AP1000® Plant





# AP1000® Plant Supply Base Classification

AP1000® Plant Nuclear Island – Global and Regional Standards



# **AP1000® Plant Supply Base Classification – Geographic Categories**



# Global Supplier

- Complex equipment with increased quality requirements (SR, ASME and/or EQ) and significant design impact to plant
- Large capital investment to engage in market with significant lead times (>4 yrs) driving limited global supply base
- IP constraints
- Examples include:
  - Steam Generators
  - Reactor Pressure Vessels
  - RCPs
  - RCL Piping





# Regional Suppliers

- Complex equipment with increased quality requirements to non-safety or commercial fabrication
- Would require significant supplier development and qualification for some commodities
- Certain commodities would require capital investment to engage in market with significant lead times (>3 yrs)
- · Examples include:
  - Structural Modules
  - Shield Building Segments
  - Fuel Handling Equipment
  - Cranes, Valves, Tanks, Pumps, etc.
  - Smaller Mechanical Modules
  - Electrical/I&C Equipment







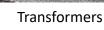
**Large Structural Modules** 



# **Local Suppliers**

- Typically, Non-safety or commercial fabrication requirements (limited additional qualification needed)
- Lead times allow for schedule float
- Multiple Sourcing Options
- Examples include:
  - Existing global suppliers leveraging local resources
  - Significant Construction Commodities (non-WEC scope)





Non-Safety Valve



# **AP1000® Plant Procurement Execution Model**



#### **Program Delivery Office**

Overall accountability for procurement execution for AP1000®/AP300™ Plant Projects

#### **Account Management**

Close collaboration with our internal customer to help us understand and anticipate their needs and identify where we can bring value

### Commercial

Maximizes GSCS overall procurement value while minimizing risk for Westinghouse and for our customers

#### SPE

Maximizes the value of a Supplier through Technical Center of Excellence, Proactive supplier evaluation and Predictive Delivery

#### **Operations**

Provide the systems and process to deliver products and services on-time and meet Key stakeholder expectations



**AP1000® Plant Procurement Execution – Functional Excellence** 

# AP1000® Plant Procurement Services Delivery Model WBS to Commodities - Procurement Services Breakdown Structure (WBS 1-5)

WBS	Description	Scope
1	Containment Vessel & Shield Bldg	Containment Vessel is an ASME procurement of plate, support structures, air locks, equipment hatches etc. that will be delivered to the NPP site and assembled at the site by the constructor.  Shield Bldg is the procurement and transport to NPP site of modular pieces of the air inlet structure, tension ring panels, shield bldg. roof assembly, shield bldg. panels and transition joints. Assembly of the shield bldg. is at the site by the constructor.
2	Structural Modules	Procurement and transport to NPP site of truckable modular assemblies for CA01, CA02, CA03, CA05 and CA20. Assembly of the modules is at the site by the constructor.
3	Mechanical Modules & Q Modules	Procurement and transport to NPP site of Q-modules which have ASME procurement requirements as well as various non-safety modules.
4	NSSS Major Components 1 - Tanks & Heat Exchangers	Procurement and transport to NPP site of ASME NSSS major components such as Steam Generators, Reactor Vessel and other equipment including associated lifting/rigging/transportation equipment and ancillary supporting equipment.
5	NSSS Major Components 2 - Other	Procurement and transport to NPP site of ASME NSSS major components such as RCP, RVI, CRDM and Reactor Loop Piping including associated lifting/rigging/transportation equipment and ancillary supporting equipment.

# AP1000® Plant Procurement Services Delivery Model WBS to Commodities - Procurement Services Breakdown Structure (WBS 6-12)

WBS	Description	Scope
6	Cranes & FHME	Procurement and transport to NPP site of various cranes and fuel handling equipment
7	Auxiliary Equipment	Procurement and transport to NPP site of various auxiliary equipment to differing procurement classes (ASME, SR, non-SR) such as heat exchangers, pumps, tanks, etc.
8	Valves	Procurement and transport to NPP site of >7,000 valves of various type and procurement class (ASME, SR, non-SR)
9	Electrical	Procurement and transport to NPP site of various electrical to differing procurement classes (Class 1E and non-Class 1E) equipment such as batteries, MCC's, transformers, electrical penetrations, etc.
10	Instrumentation & Controls (I&C)	Procurement and transport to GICP of various I&C equipment to support the assembly, testing and shipment to the NPP site.
11	Turbine Island Major Equipment	Procurement and transport to NPP site of Turbine Generator Set, Condenser, Feedwater Pumps, Heaters, etc.
12	Spare Parts	Supporting the development of AP1000 spare parts program including commissioning , start-up and operational spares



- AP1000®/AP300™ Plant is composed of > 700 commodities, each commodities is constituted by an individual element or a group of element i.e. MP01, Reactor Coolant Pump, etc.
- Each commodity is identified by a 2 letters and 2 digits number
- Each commodity belongs to a WBS (Electrical, Mechanical, Aux, etc.)
- Each commodity is either under Westinghouse responsibility or constructor responsibility for procurement

Commodity Locator Code	Description	WBS	WBS Name ▼
			Building
MN03	Reactor Vessel Head Reflective Metal Insulation (Includes IHP and RV Flange	4	NSSS Major Components 1 - Tanks & Heat Exchangers
MN20	Reactor Vessel Insulation System (also Called Rx Cavity Insulation) Including Rx	4	NSSS Major Components 1 - Tanks & Heat Exchangers
MP01	Reactor Coolant Pumps - ASME Section	5	NSSS Major Components 2 - Other
MP06	CVS Makeup Pumps (Horizontal Multi-Stage Centrifugal)	7	Auxiliary Equipment
MP08	RNS Centrifugal Normal RHR Pumps – ASME Section III	7	Auxiliary Equipment
MP1J	CCS Component Cooling Water Pumps	7	Auxiliary Equipment
MP1K	SFS Spent Fuel System Cooling Pumps	7	Auxiliary Equipment
MP1Q	BDS Stm Gen Drain & Recirc Pump	7	Auxiliary Equipment
MP1R*	VWS High Capacity Air-Cooled Chiller Pumps	7	Auxiliary Equipment



# WBS 1 - Containment Vessel & Shield Bldg

# Containment Vessel (MV50)

Overall Height:	215'-4" (65.6 m)
Inside Diameter:	130'-0" (39.6 m)
Thickness	Heads: 1 5/8" (41.3 mm) Rings: 1 3/4" (44.5 mm) First Course: 1 7/8" (47.6 mm)
Head geometry:	Ellipsoid
Material:	SA738 Grade B
Design Code:	ASME Section III Division 1, Subsection NE, Class MC 2001 Edition with 2002 Addenda
Features:	1. Mechanical (piping) Penetrations (39) 2. Electrical Penetrations (29) 3. Airlocks (2) 4. Equipment Hatches (2) 5. Stub Columns (16) 6. Stiffeners (2) 7. Fuel Transfer Tube Not Shown: Girder for Polar Crane Shear Studs (~5520) Weir System U-Support Brackets (582) Attachment Plates for piping/equipment





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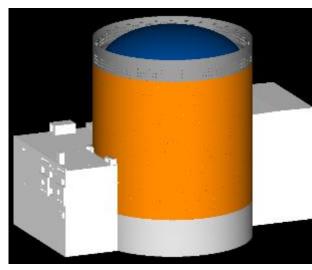
# WBS 1 - Containment Vessel & Shield Bldg

Shield Building (SB003, SB005 & SB008)







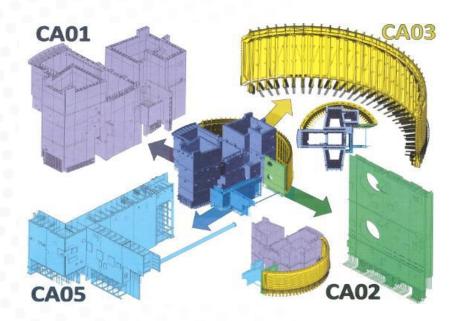






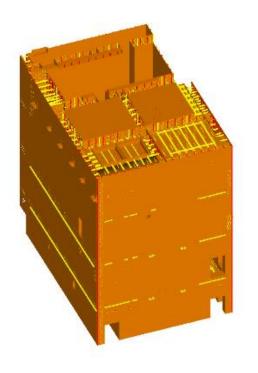
# WBS 2 – Structural module (CA01,CA02, CA03, CA05, CA20\*)

## **Containment Building**



## **CA01 Steam Generator & Refueling Canal Composition:**

- Submodules: 47
  - Largest plate width 10.5ft (3.2m)
- Size: 92' x 96' x 76' Height
- ASTM Duplex Stainless Steel and Carbon Steel
- Dry Weight: 2,357,000 lbs. (1,069 MT)





#### CA20 Auxiliary Bldg Area 5 & 6 Composition:

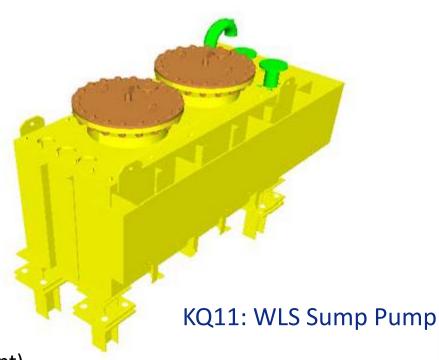
- Submodules: 72
  - Largest submodule 3.6 m x 3.10m x 21 m at 47.5MT(104,720 lbs)
- Size: 67' x 46' x 69'
- Dry Weight: 1,996,000 lbs. (905 MT)
- ASTM Duplex SST & Carbon steel



# WBS 3 - Mechanical Module/Room Module

## Module Types & Locations – Nuclear Island

- Equipment
  - KQ,KU-Inside Containment
  - KB,KU-Auxiliary Building
- Piping
  - Q-Inside Containment
  - R-Auxiliary Building
- 12 inside containment
  - (6 piping , 6 equipment)
- 40 In Auxiliary Building
  - (14 piping / Composite, 26 equipment)
- Only 7 out of 52 are ASME Section III



Size (L x W x Height): 9'-2"x 4'-6" x 4'-1"

Lift Weight: 8,437 lbs.

Room (Area): 11104 (1110)

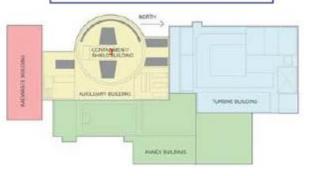
Plant Elevation: 71'-6"

Classification:

D

Non-Safety

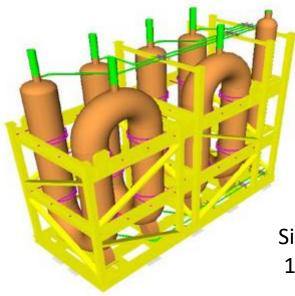
Non-Seismic





# WBS 3 - Mechanical Module/Room Module

KB04 – WGS Delay and Guard Bed



Size (L x W x Height): 15'-2" x 6'-2" x 14'-11"

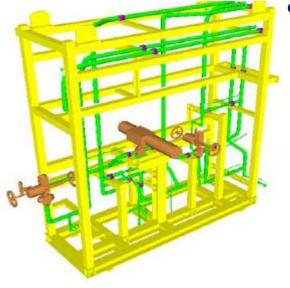
 $[4.62m \times 1.88m \times 4.55m]$ 

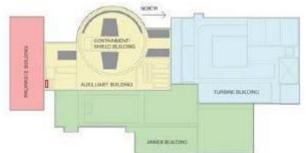


15,217 lbs. [6,9 T]

Non-Safety - Class D

**Non-Seismic** 





R216 – Room 12271 WLS Valve Module

Size (L x W x Height): 12'-1" x 4'-1" x 12'-9"

 $[3.68m \times 1.24m \times 3.89m]$ 

Weight:

5,042 lbs. **[2,3 T]** 

Non-Safety - Class D

**Non-Seismic** 



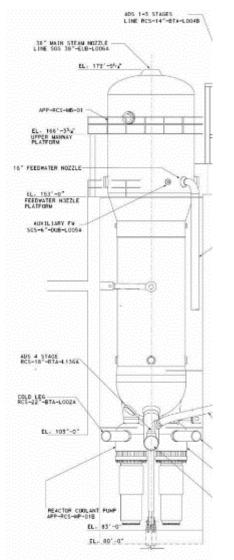
# WBS 4 – NSSS Major Components 1 - Tanks & Heat Exchangers

Major components such as Steam Generators, Reactor Vessel, Passive Residual Heat Exchanger, Core Makeup Tank, Accumulator Tank and Pressurizer and other equipment including associated lifting/rigging/transportation.

#### MB01 – Steam Generator



https://www.georgiapower.com/company/plant-vogtle/vogtle-news/2018-articles/unit4-steam-generator-placed.html



Size (L x W x Height): 79'- 5" x 21'-0" dia.

[24.20m x 6.40m dia.]

Weight:

1,376,170 lbs [624 MTon]

**Build to Print Design** 

**ASME Section III** 

Safety Class A

**Seismic Class 1** 

https://www.nrc.gov/docs/ML0715/ML071580904.pdf



# WBS 5 - NSSS Major Components 2 - Other

Procurement and transport to NPP site of ASME NSSS major components such as RCP, RVI, CRDM and Reactor Loop Piping including associated.

MP01 – Reactor Coolant Pumps

Size (L x W x Height): 6'-9" x 6'-9" x 19'-3"

[2.06x 2.06m x 5.87m]

Weight:

202,050 lbs. [~92,000 kg]

**Design and Spec** 

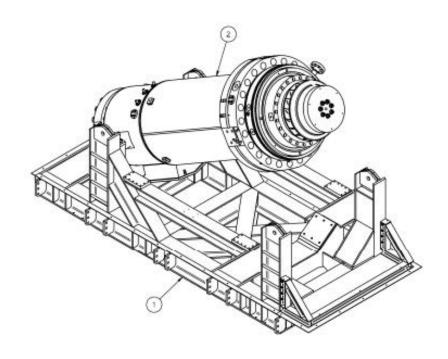
**ASME Section III** 

**Safety Class A** 

**Seismic Class 1** 









Procurement and transport to NPP site of various cranes and fuel handling equipment.

MH01 – Polar Crane







Size (L x W): [38m x 13.5m]

Weight:

[450 T]

**Build to Print Design** 

10 CFR50 & 10CFR21 applicable

**ASME NOG-1** 

Safety Class NNS – Class D

**Seismic Class 1** 



Procurement and transport to NPP site of various auxiliary equipment to differing procurement classes (ASME, SR, non-SR) such as heat exchangers, pumps, tanks, etc.

ME2Q – CVS Makeup Pump Hx







Size (L x W x Height): [2280mm x 578mm x 578mm]

Weight : [450 kg Wet, 349 kg Dry]

ASME VIII, Division 1
Safety Class NNS – Class E
Non-Seismic



Procurement and transport to NPP site of >7,000 valves of various type and procurement class (ASME, SR, non-SR)



PV32 Data Sheet 183



PV40 Data Sheet 095





Procurement and transport to NPP site of various electrical items to differing procurement classes (Class 1E and non-Class 1E) equipment such as batteries, MCC's, transformers, electrical penetrations, etc. This includes variations of seismic classifications.

ET01 – Main Step up Transformer



10 CFR50 & 10CFR21 applicable

Class 1E

Non-Class 1E

Safety Class NNS – Class D, Class E

Seismic Class 1 or 2 or Non-Seismic Class



# WBS 10 - Instrumentation & Controls (I&C)

Procurement and transport to NPP site of various I&C items to differing procurement classes (Class 1E and non-Class 1E) equipment such as RTDs, cabinets, full systems (PMS/PLS), Rotameters, etc. This includes variations of seismic classifications

 JE27

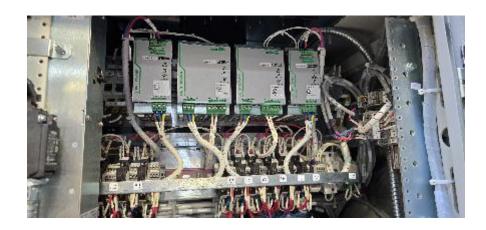
Non-Class 1E Radar Level Transmitters, ANSI/ASME B31.1 10 CFR50 & 10CFR21 applicable

Non-Class 1E

Safety Class NNS – Class D

**Various Seismic Class per Tag** 

- Various Data Sheets & Configurations
- Various performance requirements within Data Sheets
- There are similar commodity codes that fall under these categories and are manufactured at Krohne.







# AP1000® Supplier Assessment Process



# **Supplier Evaluation Process Map**



**TCO Analysis** Consolidate detailed RFQ's. supplier development costs, export control, logistics, etc. for bid evaluation.





#### **Scope Definition**

Define DOR, commodity groupings and localization requirements

## **Potential Supplier Identification**

Evaluate existing supply base and potential new suppliers considering potential needs for localization. Preliminary desktop supplier Technical Evaluations may be conducted.

#### Stage Gate 1

Initial down-selection, prioritizing suppliers of interest into potential supplier categories.



#### Joint Technical & Quality Eval

Detailed on-site evaluations (gap analysis) and creation of gap closure plans for development needs & potential cost.

### **Stage Gate 2**

Progressive down-selection to preferred suppliers for selected SOW and CTQ's. Detailed RFP's may be sent.

#### **Preliminary Supplier Assessment**

Preliminary Manufacturing Assessments are performed via supplier visit and evaluation to specific SOW and CTQ attributes. Prelim RFP's may be sent.





## **Development of Supplier**

Create supplier development plan addressing gap closure plan and mockup results, perform quality audits, finalize oversight plans



#### **PO & Execution**

T's&C's, oversight plan execution, delivery



**Develop CTQ's** Document the specific scopes of work (SOW) & critical to quality (CTQ) attributes (technical/ manufacturing

/quality) to support downstream

evaluations.

#### **Stage Gate 3**

Final supplier selection and confirmation by Procurement Services Team.

#### **Qualification & Mockups**

Address supplier gap analysis, perform qualifications and mockups (asneeded).

Focusing on Quality and Flawless Execution as Essential Components of the Program



# Critical to Quality (CTQ) Attributes

Identified for each commodity/
component and focus on key
aspects of procurement, project
management, fabrication/
manufacturing, quality, commercial,
and logistics considered to be
critical to the successful execution
of the scope.

Ideally developed and assessed during the preliminary supplier assessment process; however, they can also be evaluated as part of the Supplier down-selection or Supplier development process

Estagoty	Raw sc	ore CA01/CA20	Raw score CA02	/CABS Raw score SB Panels, Air Inlet & Tension R	1
Mix Moderngsoftware		3		Tension R	ing weight
Mig - Material controllMig Process control				-	80
Mfg - Material storage and control	3.	3.57		3	60
ally - Material preparation and control	4	4		5	40
nfg - Fabrication area/experience	3.67	,	4	4	80
Mig - Other Mig Related	4		3.67	3.67	80
Afg - Shop General			4	4	
offg Rolling and forming	. 5	_	5	5	30
ogram Management - General			-	3	50
ogram Management Discussion Topics N/A		.67			20
ling and logistics	sion Topics N/A		N/A	1.67	20
	3	3		N/A	20
- Codes, Standards, Certificates	3			.3	
NDE	5	3		3	40
Other	-	5		5	50



# **Development Process Overview**

#### **Phase 1: Preliminary Qualification**

- 1. Performed a Supplier Capability & Capacity Assessment
- 2. WEC and Supplier perform an initial Standup Assessment

#### **Phase 2:** Joint Technical and Quality Assessments

- Develop integrated team to strengthen quality program for fabrication
- 2. WEC has performed independent in-process Gap analysis
- 3. Gap analysis informs the Supplier Development Plan

#### **Phase 3: GAP Closure & Supplier Development Plan**

- 1. Integrated team completes Gap closure actions & program specifics
- Final WEC independent audit to confirm supplier meets all requirements

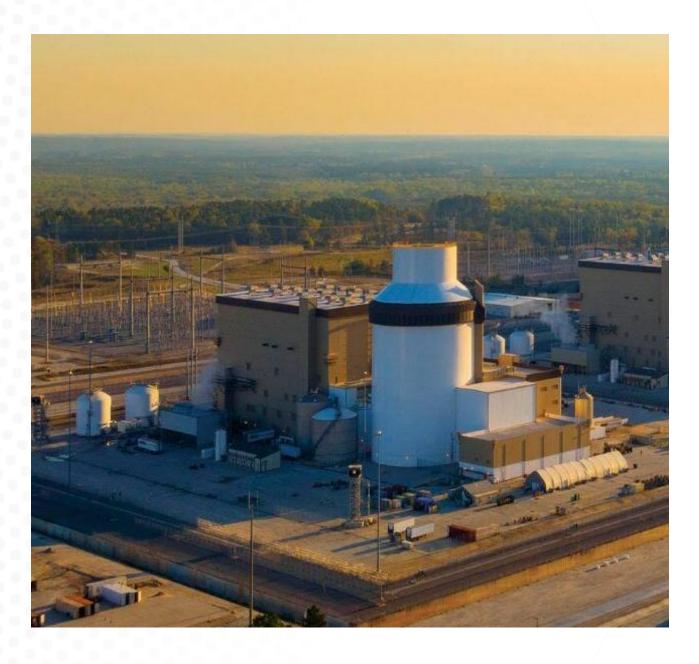
#### **Phase 4: Procurement Execution**

 Actively manage the overall procurement execution and oversight to ensure predictive delivery

Systematic & rigorous preparation to drive flawless execution



# Local Engagement



# Regional and local suppliers are key to the success of these projects

- Improves Efficiency and Effectiveness by pooling resources, talent and effort collaborating in a way that creates more effective planning
- Improves Quality of Life by connecting individuals to more transportation, economy, housing, workforce and social activity
- Advocates for the region with collective voice to for policies and funding at the state and federal level that will support the region's shared priorities.



# Teamwork & Accountability with Regional Supply Chain



# Systematic & rigorous preparation to drive flawless execution

- Safety is part of our values
- Working in safety environment to get you back home safe.
- Mutual integrity and accountability,
   "we say what we do and do what we said"
- AP1000<sup>®</sup> lessons learned implementation from Chinese AP1000<sup>®</sup> + Vogtle 3&4 projects
- Early Focus on Long Lead Items
- Use of proven Design
- Quality First principle

# Thank You

## https://www.westinghousenuclear.com/poland/

You are invited to complete Supplier AP1000® Plant Initial Interest Form, which will only take 2 minutes to complete.

#### To access the site either visit the site link:

https://forms.office.com/Pages/ResponsePage.aspx?id=esFuUS-5i0OFIOEbb2vseQmU7I4qlcxMpdY1Af99-7pUN0JLWTYyMk02TVBJRVg2RzM0NjRYQkhERS4u

or scan the QR code below with any device with an internet connection







Customer Focus & Innovation
Speed & Passion to Win
Teamwork & Accountability

Safety ● Quality ● Intergity ● Trust